I did not but heard thank you! Good stuff

Sent from my iPhone

On Nov 16, 2017, at 12:47 PM, Sarah Hubbart <SHubbart@torreydc.com> wrote:

Sharing in case helpful! I am not sure if you already receive?

Sarah

Begin forwarded message:

From: "POLITICO Pro Agriculture Whiteboard"
<politicoemail@politicopro.com>
Date: November 16, 2017 at 12:44:59 PM EST
To: <shubbart@torreydc.com>
Subject: A quarter of American jobs are linked to food and agriculture, study finds
Reply-To: "POLITICO subscriptions" <reply-fe8b1372756003757d1165244_HTML-637927750-1376319-0@politicoemail.com>

By Helena Bottemiller Evich

11/16/2017 12:43 PM EDT

More than a fifth of the U.S. economy and a quarter of American jobs are either directly or indirectly tied to the food and agriculture sectors, according to a new study commissioned by industry groups.

The study estimates that more than 43 million jobs and $1.9 trillion in total wages are linked to the two sectors, which contribute some $894 billion in taxes. The food and agriculture sectors together account for $146 billion in exports, the study found.

In all, the study, which was released today, pegs the two sectors' total economic impact at $6.7 trillion.

"As policymakers consider tax reform and other means to expand economic activity, I hope they will have a better understanding of how the food and agriculture sector not only feeds Americans, but also feeds the U.S. economy," said Leslie Sarasin, president and CEO of the Food Marketing Institute.
The study was commissioned by 22 food and agriculture groups, including the Corn Refiners Association, the American Bakers Association and the United Fresh Produce Association. The groups posted the results on a site that allows individuals to search industry impact by state and congressional district.

To view online:

Was this Pro content helpful? Tell us what you think in one click.

Yes, very Somewhat Neutral Not really Not at all

You received this POLITICO Pro content because your customized settings include: Agriculture: Advocacy; Agriculture: Biofuels and Ethanol; Agriculture: Biofuels and Ethanol; Agriculture: USDA. To change your alert settings, please go to https://www.politicopro.com/settings

This email was sent to shubbart@torreydc.com by: POLITICO, LLC 1000 Wilson Blvd. Arlington, VA, 22209, USA

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Just a call works for me.

Get Outlook for iOS

---

Hi Chris -

Are you good with a call on this or wanting to come in?

Thanks,

Brandon Lipps
Acting Deputy Under Secretary,
Food, Nutrition and Consumer Services
Administrator, Food and Nutrition Service
United States Department of Agriculture
202-720-7711 (Office)
149-387 (Work Cell)

On Mar 16, 2018, at 10:56 AM, Christopher Jones <cjones@nationalgrocers.org> wrote:

Hey Brandon —

Hope you’ve had a good week. If you have a chance today or next week, I’d like to give you my read on the Argus Leader case and our potential strategy going forward on this issue.

Let me know if you have a time that works.

Thanks,
Chris

Chris Jones
Vice President of Government Relations and Counsel
National Grocers Association
(D) 703-516-8806 | (F) 703-516-0115
www.nationalgrocers.org
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As of July 7, I no longer work for the National Grocers Association. Please direct your message to Greg Ferrara at gferrara@nationalgrocers.org.

If your message is personal in nature, I can be reached at [redacted].

Thank you,
Maggie Lyons
Maggie – here are a few stats regarding state proposals...

- A 2017 state bill in Wisconsin seeks to identify foods that do not have “sufficient nutritional value” and ban them from being purchased with SNAP. Notably, the state Department of Health Services opposes the proposal, which would require nine years and $12 million dollars for the state to implement, not counting the added technology costs on retailers. The bill has received push back and appears to be dead for the session.
- A 2017 state bill in Florida was debated that would have required the Department of Children and Families to define “soft drinks” and restrict them from SNAP. There were questions about what would be captured in the “soft drink” category. The bill was ultimately withdrawn.
- A 2017 state bill in Arkansas sought to exclude candy, soft drinks, alcoholic beverages, tobacco, energy drinks, and dietary supplements from SNAP eligibility. (Despite that alcohol, tobacco, and supplements are not currently eligible.) The bill received push back and did not advance after a committee hearing.
- The attached graphic shows the products that would have been banned by the New York waiver request, which banned any beverages with 10 or more calories.
- Minnesota submitted a waiver request to restrict SNAP purchases of candy or soft drinks as defined by Minnesota tax law. The definition of “candy bar” was problematic. In Minnesota, a Hershey’s chocolate bar was subject to a sales tax, but a Kit Kat bar was not because it contains flour.

-Sarah

From: Sarah Hubbart <SHubbart@torreydc.com>
Date: Thursday, November 30, 2017 at 12:13 PM
To: “Lyons, Maggie - OSEC, Washington, DC" <Maggie.Lyons@osec.usda.gov>
Subject: Re: Call today?

Thanks Maggie - I will give you a call at 1, if that works for you!

Sarah

On Nov 30, 2017, at 11:42 AM, Lyons, Maggie - OSEC, Washington, DC <Maggie.Lyons@osec.usda.gov> wrote:

Hi Sarah – could you give me a call when you have a free moment today? My desk line is (b) (6) and cell is (b) (6). Thanks so much!
Maggie Lyons
Chief of Staff & Senior Advisor
Office of the Under Secretary
Food, Nutrition and Consumer Services (FNCS)
United States Department of Agriculture
Office: 202-720-3332
Cell: [b] (6) [b]

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Sounds good for me. Look forward to it.

Great. How about lunch at 12:00 at [b] (6) [b]? 

October 6 anytime after 1030am that day so could do lunch as well whatever works for her. Happy to come somewhere near your office as there isn’t much near whitten!

Hope you’re well!

Kate Houston, Director, Federal Government Relations, would like to have coffee with you sometime in the coming weeks. She is available Oct 6, 10 or 13. Would you have time either of these days? Please let me know what date, time and location would work best for you.

Thanks you for your attention to this request.

Regards,

Treva Smith
Senior Administrative Assistant
Corporate Affairs
Cargill
Helping the world thrive
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Not that I am aware of yet! Will keep you posted if anything changes.

---

From: Keniece Barbee [mailto:kbarbee@corn.org]  
Sent: Tuesday, September 5, 2017 11:06 AM  
To: Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov>  
Subject: RE: contacts  

Thank you!

Are you going to the Strolling Supper on Tuesday 9/26 at National Arboretum?  

I miss you!

Regards,

Keniece Barbee  
Assistant to President and C.E.O.  
Corn Refiners Association  

1701 Pennsylvania Avenue, N.W.  
Suite 950  
Washington, DC 20006  
Main: (202) 331-1634  
Direct: (202) 331-2054  
Fax: (202) 331-2054  
www.corn.org

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To: Keniece Barbee <kbarbee@corn.org>
Subject: contacts

Lyons, Maggie - OSEC, Washington, DC Maggie.Lyons@osec.usda.gov
Lipps, Brandon - OSEC, Washington, DC <Brandon.Lipps@osec.usda.gov>

Kailee M. Tkacz
Policy Advisor - Office of Congressional Relations
United States Department of Agriculture
Office:
202.720.9972
Cell: [Redacted]

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Corn Refiners Association Reception

A celebration of the corn refining industry's positive impact on the U.S. economy

TUESDAY, MARCH 13TH, 2018
4:30PM – 6:00PM
THE U.S. CAPITOL BUILDING
LYNDON B JOHNSON ROOM (S-211)

Please RSVP to kbarbee@corn.org

Archer Daniels Midland Company
Cargill
Ingredion Incorporated
Roquette America
Tate & Lyle Americas
Corn Refiners Association
National Corn Growers Association

Special Thanks To:
Senator Tammy Duckworth for her assistance in securing the reception location

Please allow ample time to go through security.

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Tate & Lyle Americas
Corn Refiners Association
National Corn Growers Association

Special Thanks To:
Senator Tammy Duckworth for her assistance in securing the
reception location

Please allow ample time to go through security.
reply e-mail that this message has been inadvertently transmitted to you and delete this e-mail from your system. Thank you for your cooperation.
Katherine,

Per our discussion the other day, these are the groups we invited to our listening session for DGAs, let me know if there are others we should be inviting.

**Organizations**
1. Academy of Nutrition and Dietetics
2. American Academy of Pediatrics
3. American Cancer Society
4. American College of Cardiology
5. American Congress of Obstetricians and Gynecologists
6. American Diabetes Association
7. American Heart Association
8. American Medical Association
9. American Public Health Association
10. American Society for Nutrition
11. Center for Science in the Public Interest
12. Friends of the Earth
13. Institute of Food Technologists
14. International Life Sciences Institute
15. National Alliance for Nutrition and Activity
16. Natural Resources Defense Council
17. The Pew Charitable Trusts
18. Environmental Working Group -
19. Center for Food Safety
20. Union of Concerned Scientists
21. Consumer Federation of America
22. National Osteoporosis Foundation
23. Food Policy Action

**Industry**
1. American Bakers Association
2. American Beverage Association
3. American Frozen Food Institute
4. Corn Refiners Association
5. Food Marketing Institute
6. Grocery Manufacturers Association
7. International Bottled Water Association
8. International Dairy Foods Association – Cfrye@idfa.org
9. McCormick Science Institute
10. National Cattlemen’s Beef Association
11. National Dairy Council
12. National Grocers Association – cjones@nationalgrocers.org
13. National Fisheries Institute
14. National Milk Producers Federation
15. National Confectioners Association - Laura.Shumow@candyusa.com
17. National Restaurant Association
18. National Turkey Federation
20. Produce for Better Health Foundation
21. SNAC International – Jessica Hixson
22. Can Manufacturers Institute – SGiustino@cancentral.com
23. National Chicken Council
24. Salt Institute
25. Infant Nutrition Council of America – mjurch@kellencompany.com
26. US Cattleman’s Association

Commodities
1. The Sugar Association
2. United Egg Producers
3. United Fresh Produce Association
4. Wheat Foods Council
5. Peanut & Tree Nut Processors Association
6. Plant Based Products Association – michele@plantbasedfoods.org
7. American Farm Bureau - dalem@fb.org
8. National Council of Farmer Cooperatives - mnowak@ncfc.org
9. National Corn Growers Association
10. American Soybean Association
11. USA Rice
12. US Dry Pea and Lentil Council
13. National Sorghum Producers
14. National Potato Council
15. American Sugarcane League – rweston@sugarcaneleague.org
16. American Sugarbeet Growers Association (Brian/Cassie)
17. American Sugar Beets Association (Luther)

Academia
1. Bob Martin – Johns Hopkins Bloomberg School of Public Health, Center for a Livable Future
2. Cheryl Achterberg – The Ohio State University, College of Education and Human Ecology
3. Colette Heimowitz – Atkins Nutritionals, Inc.
4. Dariush Mozaffarian – Tufts Friedman School of Nutrition Science & Policy
5. David Katz – Yale University School of Medicine
6. David Ludwig – Professor, Department of Nutrition, Harvard T.H. Chan School of Public Health & Director, New Balance Foundation Obesity Prevention Center, Boston Children’s Hospital
7. Ellen Smith – MWWPR
9. Janet King – Children’s Hospital Oakland Research Institute
10. Jeff Volek – The Ohio State University
11. Kathleen Merrigan – George Washington University
12. Linda Van Horn – Northwestern University Fienberg School of Medicine
13. Lorrene Ritchie – Nutrition Policy Institute
14. Marion Nestle – New York University
15. Nina Teicholz – The Nutrition Coalition
16. Pamela Koch – Teachers College Columbia University
17. Walter Willet – Department of Nutrition, Harvard T.H. Chan School of Public Health
18. Joanne Slavin, University of Minnesota
19. David MaCcaron, UC Davis
20. Tom Brenna, Cornell
21. David Allison, Indiana University-Bloomington, School of Public Health
22. Johanna Dwyer, Tufts

Kailee M. Tkacz
Policy Advisor - Office of Congressional Relations
United States Department of Agriculture
Office: 202.720.9972
Cell: [D] (6)

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Apologies for the delay – this is what I was talking about this morning.

From: Christopher Jones [mailto:cjones@nationalgrocers.org]
Sent: Thursday, February 08, 2018 1:51 PM
To: Tiller, Jennifer <Jennifer.Tiller@mail.house.gov>
Cc: Rey, Yasmin <Yasmin.Rey@mail.house.gov>
Subject: FINI

Jennifer –

Appreciate you meeting with Hannah and I on Monday. I had a call this morning with Dr. Jane Loveless, Dr. Sonny Ramaswamy, and Josh Stull regarding the idea to allow grocery stores to apply directly to FINI. Dr. Ramaswamy said allowing for-profits to apply would probably result in higher quality applications; however, both he and Dr. Loveless worry about how it would push out farmers markets in favor of retail. They also believe that bigger retailers would be more advantaged, but I have not heard about any interest from any of them about participating in this program. I know the project with Kroger and AARP wasn’t successful, but apparently Walmart is interested? I have not heard the same, but I’ll check with Tres.

My opinion: independents are more equipped to partner with local and regional agriculture producers if that remains a key part of the program – in fact, it’s one of the ways they distinguish themselves from their larger corporate competitors. The way the law is currently constructed still advantages the current non-profit players, even if you open the door to for-profits. (i.e., priority projects must “demonstrate a track record of designing and implementing successful nutrition incentive programs that connect low-income consumers and agricultural producers” 7 USC 7517 Sec. (b)(2)(B)(iii)).

NIFA suggested coming up with language that would allow retailers to apply directly, but think of ways in which it could be restricted to independents. I’m more than happy to work with you on that, or work a proposal out with NIFA. However, I’m still not particularly worried about the larger competitors in the space, nor are our members. I’ll be at NGA’s annual convention tomorrow through next Wednesday. We’re having a workshop on FINI, so let me know if you have any questions worthy of being raised.

Finally, the Kenny family Shoprite that applied to FINI through their foundation would be happy to have a discussion with you about this. I’m happy to set up a call.

Let me know if you’d like to discuss further.

Thanks,
Chris
Dear Administrator Lipps,

I wanted to follow up on my note below regarding your availability to provide an update on the status of the Dietary Guidelines process to the Food and Beverage Issues Alliance (FBIA) Dietary Guidelines Working Group. As noted, this meeting will take place **Thursday, February 15 at 12:00 pm ET**. There will be an option to participate via teleconference if you are not able to participate in person. If you could advise if you would be available to participate in this meeting as soon as you are able, I would appreciate it.

Please let me know if there are any questions.

Best,
Allison

Allison Cooke, MPH  
Director, Food Policy  
Corn Refiners Association  
1701 Pennsylvania Ave. NW, Suite 950  
Washington, DC 20006  
Direct: [202] 331 1634  
Main: 202.331.1634  
www.corn.org

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Association (GMA), but has recently been taken over by the Corn Refiners Association (CRA) and the American Bakers Association (ABA). We are in the process of scheduling our next Working Group meeting and were hoping you would be able to participate, either in person or via conference line, to provide a status update on the process for initiating work on the Dietary Guidelines as you provided during the October 2017 meeting of this group. As of now, we are targeting Thursday, February 15 at 12:00 pm ET as the time for this meeting. Would you be available to provide a status update on the work to initiate the Dietary Guidelines at this meeting?

Please let me know if there are any questions.

Best,
Allison

Allison Cooke, MPH
Director, Food Policy
Corn Refiners Association
1701 Pennsylvania Ave. NW, Suite 950
Washington, DC 20006
Direct: [redacted]
Main: 202.331.1634
www.corn.org

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Friends, a reminder for those who aren’t on Spring Break that we will gather after work at [redacted]. William has promised to reveal the location of Amazon’s next HQ so you don’t want to miss it! Please invite colleagues I’ve missed. See you tonight!

-Kelly

Friends, it has been too long since we have gotten together and we have a LOT to celebrate, including several of our friends with new jobs!

Please join us for happy hour to celebrate all these good things, including (hopefully, sometime soon) the arrival of spring:

Thursday, March 29
5:30 p.m.
[redacted] (main bar area)

I know I’m missing some people on this e-mail so please pass along to those I’ve missed. Hope to see you there!

-Kelly
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Sorry that I will miss this event - I will be traveling that day.

Mike

From: Kelly Pike Poulsen [mailto:kpoulsen@distilledspirits.org]
Sent: Tuesday, March 20, 2018 4:03 PM
To: Tatum, William <tatuw@amazon.com>; hwalker@fmi.org; lsanders@americanbakers.org; Mike Goscinski <mgoscinski@americanbakers.org>; Liz Clark <liz.clark@candyusa.com>; Wilkins, Nancy <nwilkins@gmaonline.org>; Gruber, Michael <MGruber@gmaonline.org>; Barbara Hiden <bhiden@ameribev.org>; fdavis@ameribev.org; shubbart@torreydc.com; chelsee.woodey; Kailee.Tkacz@osec.usda.gov; Maggie.Lyons@osec.usda.gov; Greg Ferrara <GFerrara@NationalGrocers.org>
Subject: Friends in Food & Beverage Happy Hour

Friends, it has been too long since we have gotten together and we have a LOT to celebrate, including several of our friends with new jobs!

Please join us for happy hour to celebrate all these good things, including (hopefully, sometime soon) the arrival of spring:

Thursday, March 29
5:30 p.m.
(main bar area)

I know I’m missing some people on this e-mail so please pass along to those I’ve missed. Hope to see you there!

-Kelly
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No, that’s helpful! Thanks Kailee!

Get Outlook for iOS

Hey, hope you’re well!

Yes I am briefing him, but do not believe he is likely to answer anything concerning 2019 budget until its out.

If asked he will likely stick to the 2018 policies until the 2019 budget is out. Obviously we did not formulate the 2018 budget, but it still is current admin policy.

I know that doesn’t answer your question, but hope it sheds light on where we are going.

Hey Kailee –

Hope you’re doing well! We certainly appreciate the Secretary’s decision to reject the Maine waiver. Thanks for all of the work you did to help with that. I’m writing to see if you’ll be helping prepare the Secretary next week for the House Agriculture Committee hearing. If so, I’m curious if I could flesh out a question through you that I might be pitching to House Agriculture committee members. It relates to the proposal to assess application fees on SNAP retailers, and whether or not it will appear in the next budget proposal. If he were asked about that, do you know what type of response he’ll give?

Thanks,
Chris

**Chris Jones**
Vice President of Government Relations and Counsel
National Grocers Association
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From: Christina Martin [mailto:cmartin@corn.org]
Sent: Wednesday, July 19, 2017 3:08 PM
To: Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov>
Cc: John Bode <JBode@corn.org>
Subject: Re: its finally official :)

I'm in Chicago. Chris Olsen and Jennifer Walker say Congratulations!!

Sent from my iPhone

On Jul 19, 2017, at 2:58 PM, Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov> wrote:

Thank you! 😊

From: Christina Martin [mailto:cmartin@corn.org]
Sent: Wednesday, July 19, 2017 2:01 PM
To: Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov>
Subject: Re: its finally official :)

Hip hip hooray!! Congratulations!! I hope the new adventure is exhilarating thus far. Can't wait to see you soon and find out all about it.

Sent from my iPhone

On Jul 19, 2017, at 2:01 PM, Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov> wrote:

Thanks for your patience. Hope all is well.


Kailee M. Tkacz
Policy Advisor - Office of Congressional Relations
United States Department of Agriculture
Office: 202.720.9972
Cell: [BLANK]
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Thank you!

From: John Bode [mailto:JBode@corn.org]
Sent: Wednesday, July 19, 2017 3:52 PM
To: Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov>
Subject: Re: its finally official :)

Congrats Kailee!

Dictated on my iPhone

On Jul 19, 2017, at 2:01 PM, Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov> wrote:

Thanks for your patience. Hope all is well.


Kailee M. Tkacz
Policy Advisor - Office of Congressional Relations
United States Department of Agriculture
Office: 202.720.9972
Cell: (6)
Friends,

A quick reminder of our Happy Hour tomorrow (Tuesday 5 p.m. – 7 p.m.) at the Hawk and Dove. We hope you can stop by and toast the end of summer.

Best,

Greg

Greg Ferrara
National Grocers Association (NGA)

Friends,

I hope you can join NGA on **Tuesday August 29th (5 p.m. – 7 p.m.)** for a “Happy Hour” at the Hawk and Dove welcoming Chris Jones to the NGA Team as VP Government Relations & Counsel and honoring Laura Strange in her new role as VP Industry Relations, Communications, & Marketing.

Please see the attached invite and please RSVP to Taylor Drzewicki at tdrzewicki@nationalgrocers.org. We’re looking forward to seeing everyone before the “circus” returns to town after Labor Day!

Best,
Hey Kailee,

Congrats on the new position at USDA! If you have time in the next few weeks I'd love to get coffee and hear more about what you're doing there. I'm job hunting right now and unfortunately haven't had much luck. If you hear of any openings at USDA I'd definitely be interested. Here's my latest resume in case you see anything. Thanks as always for your time.

Sincerely,

Jeremiah

On Wed, Oct 11, 2017 at 11:30 PM, Julia Gustafson <jgustafson@corn.org> wrote:

Hey Jeremiah,

Hope all is well! Kailee's email is copied and she is killing at USDA. We miss her!

All the best,

-Julia

> On Oct 11, 2017, at 11:28 PM, Julia Gustafson <jgustafson@corn.org> wrote:
> >
> >
> >> On Oct 11, 2017, at 11:29 AM, Jeremiah Hempel <jeremiahhempel@gmail.com> wrote:
> >>
> >> Hey Julia,
> >>
> >> Do you have Kailee's new contact info at USDA? I'd like to talk to her about job openings over there. Thank you.
> >>
> >> - Jeremiah
Sure

Sent from my iPhone

On Nov 30, 2017, at 4:59 PM, Miller, Pam <Pam.Miller@mail.house.gov> wrote:

In a meeting so can I try you in an hr? Thx

On Nov 30, 2017, at 4:47 PM, Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov> wrote:

Pam calling you now on this and Puerto Rico.

From: Miller, Pam [mailto:Pam.Miller@mail.house.gov]
Sent: Thursday, November 30, 2017 4:44 PM
To: Lyons, Maggie - OSEC, Washington, DC
<Maggie.Lyons@osec.usda.gov>; Tkacz, Kailee - OSEC, Washington, DC
<Kailee.Tkacz@osec.usda.gov>
Subject: FW: last minute meeting request

Is FMI talking to y’all about this issue?

From: Hannah vL. Walker (FMI) [mailto:hwalker@fmi.org]
Sent: Thursday, November 30, 2017 4:40 PM
To: Miller, Pam <Pam.Miller@mail.house.gov>
Cc: Christopher Jones <Clones@NationalGrocers.org>
Subject: last minute meeting request

Hi Pam,

I hope you had a great thanksgiving! I just wanted to quickly see if you may have a few minutes to meet with Chris and me tomorrow or early next week? We just learned that starting tomorrow FIS will be charging a 1-cent gateway fee for both SNAP and WIC transactions to any of our members who are Vantiv customers. As you and I previously discussed, we do not think these fees are legal and were not contemplated when they did away with state equipment for SNAP. Additionally, with the newest introduction of EBT fees for WIC, this adds an even bigger wrinkle.
I know it is super late, but we may be seeking an end of year approps fix until we can get this (at least the SNAP piece) settled once and for all in the Farm Bill. Both Chris and I are pretty open tomorrow if you have some time?

Many thanks!

Hannah

Hannah vL Walker  
Senior Director, Technology & Nutrition Policy  
FOOD MARKETING INSTITUTE  
2345 Crystal Drive, Suite 800  
Arlington, VA 22202  
Direct: 202.220.0630  
hwalker@fmi.org  
www.fmi.org | @FMI_ORG  

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That may have been a little aggressive, but I plan to enjoy the weekend.

Have a great one and look forward to catching up soon!

From: Jessica Hixson [mailto:jhixson@snacintl.org]
Sent: Friday, December 8, 2017 4:48 PM
To: Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov>
Cc: Lyons, Maggie - OSEC, Washington, DC <Maggie.Lyons@osec.usda.gov>
Subject: RE: Letter regarding Child Nutrition Programs Interim Rule

No problem, Kailee. We know you guys are working your tails off but seriously?? 1:32 am?? Please get some rest!

Jessica Hixson
Director of Government Affairs
SNAC International
Cell (b) (6)
703-836-4500 ext. 205
jhixson@snacintl.org

1600 Wilson Blvd #650
Arlington, VA 22209
www.snacintl.org

From: Tkacz, Kailee - OSEC, Washington, DC [mailto:Kailee.Tkacz@osec.usda.gov]
Sent: Friday, December 08, 2017 1:32 AM
To: Jessica Hixson <jhixson@snacintl.org>
Cc: Lyons, Maggie - OSEC, Washington, DC <Maggie.Lyons@osec.usda.gov>
Subject: Re: Letter regarding Child Nutrition Programs Interim Rule

Thanks so much Jessica. We are incredibly appreciative of this letter and look forward to working with you. Let us know what else you may need, our door is always open.

Best,
Kailee

Sent from my iPhone

On Dec 7, 2017, at 1:23 PM, Jessica Hixson <jhixson@snacintl.org> wrote:

Ms. Lyons and Ms. Tkacz,

Please find attached a letter to Secretary Perdue copying Under Secretary Lipps
regarding the Child Nutrition Programs: Flexibilities for Milk, Whole Grains, and Sodium Requirements Interim Final Rule. 14 associations signed onto this letter expressing appreciation for the hard work USDA has done on this issue and supporting a science before policy path forward.

If we can be of assistance as you continue to navigate the future please do not hesitate to reach out to myself or any of the included associations.

Kind regards,

Jessica Hixson
Director of Government Affairs
SNAC International
Cell (5) 703-836-4500 ext. 205
jhixson@snacintl.org

1600 Wilson Blvd #650
Arlington, VA 22209
www.snacintl.org

<Final Letter to USDA_School Lunch 12.7.17.docx>
Ms. Lyons and Ms. Tkacz,

Please find attached a letter to Secretary Perdue copying Under Secretary Lipps regarding the Child Nutrition Programs: Flexibilities for Milk, Whole Grains, and Sodium Requirements Interim Final Rule. 14 associations signed onto this letter expressing appreciation for the hard work USDA has done on this issue and supporting a science before policy path forward.

If we can be of assistance as you continue to navigate the future please do not hesitate to reach out to myself or any of the included associations.

Kind regards,

Jessica Hixson  
Director of Government Affairs  
SNAC International  
703-836-4500 ext. 205  
jhixson@snacintl.org  
1600 Wilson Blvd #650  
Arlington, VA 22209  
www.snacintl.org
Brandon –

My apologies for not sending you the letter before the Politico story broke. While we intended to share it with you before the piece came out, the reporter got ahead of us. The letter is directed towards Congress because, based on our understanding, the House Ag Committee is close to dropping a Farm Bill, and they are entertaining a “Harvest box” pilot program. This idea has not been fleshed out through the Committee hearing process, and we were never consulted about it. Given the proposal’s timing before the Farm Bill and the immense pressure we’re getting from our members, we deemed it necessary to quickly send a letter to Congress to explain our general opposition to any proposal that severs the SNAP public-private partnership with retail. It was not our intention to mischaracterize the proposal in any way nor cast a negative light on other programs.

We would still very much appreciate the opportunity to visit with you. Again, our sincerest apologies for not making you aware of the letter in advance.

Thanks,
Chris

Chris, Greg and Peter:

As you probably know, we learned about the letter from Politico before the below email. We are extremely disappointed that you would ask to meet to discuss our proposal and then proceed to send a letter to the press in advance of that meeting. Since you seem to have made up your mind on the proposal without inquiring as to its actual details, please advise if there is still need to meet next week.

We do want you to know that letter does not accurately describe our proposal. Portions of it actually negatively describe our CSFP, TEFAP and FDIPR programs and such negative language is not helpful to the long term viability of those programs.

Regards,
On Mar 2, 2018, at 12:27 PM, Christopher Jones <cjones@nationalgrocers.org> wrote:

Good afternoon –

NGA, along with nearly 900 of its member companies, sent this letter to the Hill today requesting support for maintaining the traditional public-private SNAP partnership, instead of going the route of government-run delivery. As you can imagine, our members are very anxious about the food box proposal. Since the Farm Bill process is nearly underway, we thought it was important to make sure our position was memorialized in writing and transmitted to the Hill.

Let me know if you have any questions. I look forward to discussing next week.

Thanks,

Chris

---

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Great, thank you!

Get Outlook for iOS

---

**From:** Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov>

**Sent:** Monday, December 18, 2017 5:30:45 PM

**To:** Christopher Jones; Lipps, Brandon - OSEC, Washington, DC

**Cc:** Browne, Donna - OSEC

**Subject:** RE: meeting request

Thanks Chris, good to hear from you. CCing Brandon’s EA Donna to figure out some times that work.

She will be back in touch. Happy Holidays!

---

**From:** Christopher Jones [mailto:cjones@nationalgrocers.org]

**Sent:** Monday, December 18, 2017 4:52 PM

**To:** Lipps, Brandon - OSEC, Washington, DC <Brandon.Lipps@osec.usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov>

**Subject:** meeting request

Brandon and Kailee –

Hope you’re both doing well and enjoying the holidays! Wanted to see if you’d be available for me to drop by sometime early January to catch up and discuss issues related to the SNAP flexibility initiative. Any chance you could accommodate me sometime January 3-5? I’m wide open at any time during that timeframe

Thanks for considering,

Chris

---

**Chris Jones**

Vice President of Government Relations and Counsel

National Grocers Association

(D) 703-516-8806 | (F) 703-516-0115

[www.nationalgrocers.org](http://www.nationalgrocers.org)
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Thank you and confirmed.

From: Sarah Hubbard [mailto:SHubbart@torreydc.com]
Sent: Monday, September 11, 2017 9:51 AM
To: Browne, Donna - OSEC <Donna.Browne@osec.usda.gov>; Lyons, Maggie - OSEC, Washington, DC <Maggie.Lyons@osec.usda.gov>
Subject: Re: Meeting request - SNAP

Thanks, Donna and Maggie – 3 pm on Sep 26 will work great. I will send over a list of attendees prior to the meeting. If you have any questions or need anything from us before then, my cell number is [b] (6) [b].

Have a good week –

Sarah

Sarah Hubbard
MICHAEL TORREY ASSOCIATES, LLC
440 First St NW, Suite 500
Washington, DC 20001
P: [b] (6) [b]
F: 202.330.5255
C: [b] (6) [b]
www.torreydc.com

From: "Browne, Donna - OSEC" <Donna.Browne@osec.usda.gov>
Date: Monday, September 11, 2017 at 9:09 AM
To: "Lyons, Maggie - OSEC, Washington, DC" <Maggie.Lyons@osec.usda.gov>, Sarah Hubbard <SHubbart@torreydc.com>
Subject: RE: Meeting request - SNAP

Good Morning Sarah,

Are you available on Sept. 26 @ 11 or 3. Please let me know.

Donna
I’m sure we all do. I’ve cc’d Donna Browne here who can help coordinate schedules.

Thanks Sarah!

Thanks so much, Maggie! Do you have any availability the week of Sep 25? Specifically, Sep 26 afternoon, Sep 27 or Sep 29 look really open on our end. Sorry to be difficult. Coordinating many schedules is never easy! If the week before is better for you all, just let me know and I will get creative.

Happy Friday –

Sarah

Hi there,

More than happy to meet. Brandon, Kailee and I would be the most appropriate staff to visit with.

Can we look to the week of the 18th for a meeting?

Maggie

Maggie, Happy September. I hope you are doing well. Do you think it is a good time to bring in a group of organizations from the SNAP choice alliance to visit with you, Kailee, and Brandon Lipps? We hope to touch base with you as the farm bill process ramps up. I know several folks had a chance to visit with
Heidi Green awhile back, but if she or Kristi Boswell should also be looped in, please let me know. Really appreciate your consideration during such a busy time! If you would like to chat about this, my office line is [redacted].

Thanks,

Sarah

Sarah Hubbart
MICHAEL TORREY ASSOCIATES, LLC
440 First St NW, Suite 500
Washington, DC 20001
P: [redacted]
P: [redacted]
C: [redacted]
www.torreydc.com/

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Thanks, Donna and Maggie – 3 pm on Sep 26 will work great. I will send over a list of attendees prior to the meeting. If you have any questions or need anything from us before then, my cell number is [b] (6) [6]
.

Have a good week –

Sarah

---

From: "Browne, Donna - OSEC" <Donna.Browne@osec.usda.gov>
Date: Monday, September 11, 2017 at 9:09 AM
To: "Lyons, Maggie - OSEC, Washington, DC" <Maggie.Lyons@osec.usda.gov>, Sarah Hubbart <SHubbart@torreydc.com>
Subject: RE: Meeting request - SNAP

Good Morning Sarah,

Are you available on Sept. 26 @ 11 or 3. Please let me know.

Donna

---

From: Lyons, Maggie - OSEC, Washington, DC
Sent: Monday, September 11, 2017 8:15 AM
To: Sarah Hubbart <SHubbart@torreydc.com>
Cc: Browne, Donna - OSEC <Donna.Browne@osec.usda.gov>
Subject: RE: Meeting request - SNAP

I’m sure we all do. I’ve cc’d Donna Browne here who can help coordinate schedules.

Thanks Sarah!

---

From: Sarah Hubbart [mailto:SHubbart@torreydc.com]
Thanks so much, Maggie! Do you have any availability the week of Sep 25? Specifically, Sep 26 afternoon, Sep 27 or Sep 29 look really open on our end. Sorry to be difficult. Coordinating many schedules is never easy! If the week before is better for you all, just let me know and I will get creative.

Happy Friday –

Sarah

Hi there,

More than happy to meet. Brandon, Kailee and I would be the most appropriate staff to visit with.

Can we look to the week of the 18th for a meeting?

Maggie

Happy September. I hope you are doing well. Do you think it is a good time to bring in a group of organizations from the SNAP choice alliance to visit with you, Kailee, and Brandon Lipps? We hope to touch base with you as the farm bill process ramps up. I know several folks had a chance to visit with Heidi Green awhile back, but if she or Kristi Boswell should also be looped in, please let me know. Really appreciate your consideration during such a busy time! If you would like to chat about this, my office line is [redacted].

Thanks,

Sarah
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Donna and Maggie – below are the RSVPs for tomorrow’s meeting. Thank you again for taking time to visit with us.

William Tatum, Grocery Manufacturers Association
Barbara Hiden, American Beverage Association
Jessica Hixson, SNAC International
Sylvester Giustino, Can Manufacturers Institute
Paige Smoyer, North American Millers Association
Madeline Jurch, Juice Products Association
Shannon Maynard, Congressional Hunger Center
Robert Campbell, Feeding America
Jadi Chapman, Feeding America
Ellen Vollinger, FRAC
Dan Shorts, National Confectioners Association
Sarah Hubbart, Michael Torrey Associates

-Sarah

From: "Browne, Donna - OSEC" <Donna.Browne@osec.usda.gov>
Date: Monday, September 11, 2017 at 10:42 AM
To: Sarah Hubbart <SHubbart@torreydc.com>, "Lyons, Maggie - OSEC, Washington, DC" <Maggie.Lyons@osec.usda.gov>
Subject: RE: Meeting request - SNAP

Thank you and confirmed.

From: Sarah Hubbart [mailto:SHubbart@torreydc.com]
Sent: Monday, September 11, 2017 9:51 AM
To: Browne, Donna - OSEC <Donna.Browne@osec.usda.gov>; Lyons, Maggie - OSEC, Washington, DC <Maggie.Lyons@osec.usda.gov>
Subject: Re: Meeting request - SNAP

Thanks, Donna and Maggie – 3 pm on Sep 26 will work great. I will send over a list of attendees prior to the meeting. If you have any questions or need anything from us before then, my cell number is [B] (6) [BLANK].

Have a good week –

Sarah
Good Morning Sarah,

Are you available on Sept. 26 @ 11 or 3. Please let me know.

Donna

I’m sure we all do. I’ve cc’d Donna Browne here who can help coordinate schedules.

Thanks Sarah!

Thanks so much, Maggie! Do you have any availability the week of Sep 25? Specifically, Sep 26 afternoon, Sep 27 or Sep 29 look really open on our end. Sorry to be difficult. Coordinating many schedules is never easy! If the week before is better for you all, just let me know and I will get creative.

Happy Friday –
Hi there,

More than happy to meet. Brandon, Kailee and I would be the most appropriate staff to visit with.

Can we look to the week of the 18th for a meeting?

Maggie

Maggie,

Happy September. I hope you are doing well. Do you think it is a good time to bring in a group of organizations from the SNAP choice alliance to visit with you, Kailee, and Brandon Lipps? We hope to touch base with you as the farm bill process ramps up. I know several folks had a chance to visit with Heidi Green awhile back, but if she or Kristi Boswell should also be looped in, please let me know. Really appreciate your consideration during such a busy time! If you would like to chat about this, my office line is [b] (8) [b].

Thanks,

Sarah
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Hello Maggie,

Thank you so much for the quick response.

I will work with Donna separately.

Have a great rest of your week.

Regards,

Keniece Barbee
Assistant to President and C.E.O.
Corn Refiners Association

1701 Pennsylvania Avenue, N.W.
Suite 950
Washington, DC 20006
Main: (202) 331-1634
Direct: (b) (6)
Fax: (202) 331-2054
www.corn.org

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We’d be happy to meet. September 29 works best for us. Donna Browne (cc’ed here) can help find a time that works.

Thank you for reaching out.

Maggie

Maggie Lyons
Chief of Staff & Senior Advisor
Office of the Under Secretary
Food, Nutrition and Consumer Services (FNCS)
United States Department of Agriculture
Office: 202-720-3332
Cell: [D] (6)

From: Keniece Barbee [mailto:kbarbee@corn.org]
Sent: Wednesday, September 6, 2017 11:51 AM
To: Lyons, Maggie - OSEC, Washington, DC <Maggie.Lyons@osec.usda.gov>; Lipps, Brandon - OSEC, Washington, DC <Brandon.Lipps@osec.usda.gov>
Cc: Courtney Gaine <gaine@sugar.org>
Subject: Meeting Request: Nutrition Issues

Dear Maggie and Brandon,

Reaching out on behalf on my CEO, John Bode at the Corn Refiners Association and the CEO of the Sugar Association Courtney Gaine. Mr. Bode and Ms. Gaine would like to meet with you regarding nutrition issues such as dietary guidelines and consideration of a Dietary Reference Intake (DRI) review for carbohydrates (which includes fibers and sugars).

Would there be a possibility of scheduling a meeting at any of the times below:

Wednesday September 13th, between 1:00 to 5:00PM or
Friday September 29th, all times available after 9:00AM

Thank you in advance for you time and consideration of this request; I look forward to hearing back from you.

Regards,
Keniece Barbee
Assistant to President and C.E.O.
Corn Refiners Association

1701 Pennsylvania Avenue, N.W.
Suite 950
Washington, DC 20006
Main: (202) 331-1634
Direct: (b) (6)
Fax: (202) 331-2054
www.corn.org

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You got it. Have a wonderful day.

Hey Donna -

Appreciate you following up. The Wednesday option works best for us.

Thank you,
Chris

Get Outlook for iOS

Hi Chris:

Here are some available times for rescheduling this week.

Tuesday, March 6 @ 1
Wednesday, March 7 @ 3
Friday, March 9 @ 10:30

Please let me know. Thank you.

Donna

-----Original Message-----
From: Tkacz, Kailee - OSEC, Washington, DC
Sent: Friday, March 2, 2018 8:01 AM
To: cjones@nationalgrocers.org
Chris,

As you are likely aware the govt is closed today so we unfortunately need to move the meeting we have scheduled today. We will make it a top priority to meet with you next week.

Please provide Donna your availability for next week and we will get something on the calendar ASAP.

Thanks for your patience. Happy Friday!

Kailee M. Tkacz
Policy Advisor

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Hey Donna -

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Chris

Get Outlook for iOS

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Tuesday, March 6 @ 1
Wednesday, March 7 @ 3
Friday, March 9 @ 10:30

Please let me know. Thank you.

Donna

-----Original Message-----
From: Tkacz, Kailee - OSEC, Washington, DC
Sent: Friday, March 2, 2018 8:01 AM
To: cjones@nationalgrocers.org
Cc: Browne, Donna - OSEC <Donna.Browne@osec.usda.gov>
Subject: Browne, Donna - OSEC <Donna.Browne@osec.usda.gov>

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Kailee M. Tkacz
Policy Advisor
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Sounds good! Thanks

Great Chris! Monday will be fine because unfortunately I do not have Brandon’s calendar on me. I will call you first thing Monday morning.

Sent from my iPad

On Mar 2, 2018, at 8:22 AM, Christopher Jones wrote:

Thank you, Kailee. Will do.

Donna - I'm going to check with my boss, Greg, and will get back to you soon.

-----Original Message-----
From: Tkacz, Kailee - OSEC <Kailee.Tkacz@osec.usda.gov>
Sent: Friday, March 2, 2018 8:01 AM
To: Christopher Jones <cjones@nationalgrocers.org>
Cc: Browne, Donna - OSEC <Donna.Browne@osec.usda.gov>
Subject: Meeting today

Chris,

As you are likely aware the govt is closed today so we unfortunately need to move the meeting we have scheduled today. We will make it a top priority to meet with you next week.

Please provide Donna your availability for next week and we will get something on the calendar ASAP.

Thanks for your patience. Happy Friday!

Kailee M. Tkacz
Policy Advisor

(b) (6)
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No worries. As long as we can get through the NAC - we could always add another call. Thanks so much!

Jennifer Tiller
House Committee on Agriculture

On Oct 26, 2017, at 08:29, Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov> wrote:

The only issue is we have a hard stop at 5pm for just FYI

Will send updated invite along now

From: Tiller, Jennifer [mailto:Jennifer.Tiller@mail.house.gov]
Sent: Wednesday, October 25, 2017 10:29 PM
To: Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov>
Subject: Re: NAC Update (TA)

Any chance of having the TA call at 4:30? Caleb will be with you all for the livestock meeting until 4:00pm.

Jennifer Tiller
House Committee on Agriculture

On Oct 25, 2017, at 17:09, Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov> wrote:

Received. It went to corn!

I will call the assistant there and tell her to delete immediately if my email is still operational.
Kailee,

Attached is the revised NAC. If possible, can this be prioritized for tomorrow's conversation so we can move ahead in our process?

Thank you!

Jennifer

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Sure I think we can do that.

Kailee M. Tkacz  
Policy Advisor, USDA

On Oct 25, 2017, at 10:29 PM, Tiller, Jennifer <Jennifer.Tiller@mail.house.gov> wrote:

Any chance of having the TA call at 4:30? Caleb will be with you all for the livestock meeting until 4:00pm.

Jennifer Tiller  
House Committee on Agriculture

On Oct 25, 2017, at 17:09, Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov> wrote:

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I will call the assistant there and tell her to delete immediately if my email is still operational.

From: Tiller, Jennifer [mailto:Jennifer.Tiller@mail.house.gov]  
Sent: Wednesday, October 25, 2017 5:08 PM  
To: Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov>  
Subject: FW: NAC Update (TA)

From: Tiller, Jennifer  
Sent: Wednesday, October 25, 2017 4:02 PM  
To: Kailee Tkacz <ktkacz@corn.org>  
Subject: NAC Update (TA)

Kailee,

Attached is the revised NAC. If possible, can this be prioritized for tomorrow's conversation so we can move ahead in our process?
Thank you!

Jennifer

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From: Tiller, Jennifer  
To: Tkacz, Kailee - OSEC, Washington, DC  
Subject: FW: NAC Update (TA)  
Date: Wednesday, October 25, 2017 5:08:13 PM  
Attachments: NAC 10252017.docx

From: Tiller, Jennifer  
Sent: Wednesday, October 25, 2017 4:02 PM  
To: Kailee Tkacz <ktkacz@corn.org>  
Subject: NAC Update (TA)

Kailee,

Attached is the revised NAC. If possible, can this be prioritized for tomorrow's conversation so we can move ahead in our process?

Thank you!

Jennifer
FYI only. Also forwarded to Heidi Green.

**Greg Ferrara**
National Grocers Association (NGA)

---

**From:** Greg Ferrara  
**Sent:** Tuesday, August 22, 2017 10:15 AM  
**To:** 'scheduling@osec.usda.gov' <scheduling@osec.usda.gov>  
**Cc:** Greg Ferrara <GFerrara@NationalGrocers.org>  
**Subject:** National Grocers Assn. Meeting Request

Good Morning,

On Sept 13th we will have members of the National Grocers Association (NGA) Government Relations Committee in town for a number of meetings. We would like to request a meeting with Secretary Perdue to introduce the Secretary to NGA and also discuss a number of our priorities including SNAP and the FINI program. NGA’s membership is unique in the fact that we represent the independent sector of the supermarket industry which accounts for over $131 billion in annual sales and employs nearly 1 million Americans. Our members range from large, regional supermarket chains to the small, family-owned supermarket operating in a town of 600 people. Our members are truly the backbone of thousands of communities across the country and are proud partners not only in supporting local agriculture, but also serving those in our communities who are less fortunate. We look forward to learning more about the Secretary’s priorities and importantly how NGA and our members can partner with the Agency and the Administration to accomplish these goals.

I’ve attached a list of retailer / wholesaler attendees (to date ) and have also provided a bit of background on each. As you can see we have a diverse group of attendees, many of which operate very innovative and unique stores. As an example, one of our attendees operates a new format supermarket where the store is churning their own butter (in-store) and selling beef raised on the CEO’s family run ranch!

Other attendees will include myself, NGA’s President and CEO Peter Larkin, and our VP of Government Relations. Right now our day is wide open.

Thanks for the consideration and I am happy to answer any questions or provide additional information.

Best,
Greg Ferrara
Senior Vice President
Government Relations & Public Affairs
National Grocers Association (NGA)
(d) 703.516.8811
From: Tkacz, Kailee - OSEC, Washington, DC
To: Sarah Hubbart
Subject: RE: Nov 17
Date: Friday, October 20, 2017 10:02:16 AM

Very good see you then

---

From: Sarah Hubbart [mailto:SHubbart@torreydc.com]
Sent: Friday, October 20, 2017 9:16 AM
To: Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov>
Subject: Re: Nov 17

Yep! I will put 12:15 on our calendars. Thanks (and happy Friday)!

-Sarah

---

From: "Tkacz, Kailee - OSEC, Washington, DC" <Kailee.Tkacz@osec.usda.gov>
Date: Thursday, October 19, 2017 at 10:58 PM
To: Sarah Hubbart <SHubbart@torreydc.com>
Subject: RE: Nov 17

Awesome! This will be fun. Does 12 1215 ish work?

---

From: Sarah Hubbart [mailto:SHubbart@torreydc.com]
Sent: Thursday, October 19, 2017 6:40 PM
To: Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov>
Subject: Re: Nov 17

Awesome news… the entire MTA crew can join…

Mike Torrey
Tara Smith
Kerry Lynch
Brad McKinney

…and me…

Thanks for coordinating!

-Sarah

---

From: "Tkacz, Kailee - OSEC, Washington, DC" <Kailee.Tkacz@osec.usda.gov>
Date: Thursday, October 19, 2017 at 12:41 PM
To: Sarah Hubbart <SHubbart@torreydc.com>
Subject: RE: Nov 17

I think that could work how about 1230 in the peoples buffet? You mike me Maggie anyone else?

From: Sarah Hubbart [mailto:SHubbart@torreydc.com]
Sent: Thursday, October 19, 2017 10:27 AM
To: Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov>
Subject: Re: Nov 17

Oh no! Is Friday, Oct 27 a no-go for you? We look pretty flexible that day. Could come early or late, whatever works...

-S

From: "Tkacz, Kailee - OSEC, Washington, DC" <Kailee.Tkacz@osec.usda.gov>
Date: Thursday, October 19, 2017 at 10:19 AM
To: Sarah Hubbart <SHubbart@torreydc.com>
Subject: Re: Nov 17

I have bad news! The buffett is closing nov 2 for renos! We need to do before that!!

Kailee M. Tkacz
Policy Advisor, USDA

On Oct 19, 2017, at 10:15 AM, Sarah Hubbart <SHubbart@torreydc.com> wrote:

Hi Kailee –

How does November 17 sound to meet for lunch at USDA? If it looks like it might work, I will loop in others from our team. Please do the same!

Looking forward to it –

Sarah

Sarah Hubbart
MICHAEL TORREY ASSOCIATES, LLC
440 First St NW, Suite 500
Washington, DC 20001
P 202-348-6585
F 202-337-5255
C 202-348-6585
www.torreydc.com/
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Thanks – got it!

-Sarah

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Hey Kailee – just a heads up that the meeting ended up getting set for 4:30 today. So, if you happen to be around and want to say hi to the group please stop by – I know they would love to see you. THANKS AGAIN for your help.

Sarah

From: Sarah Hubbart <SHubbart@torreydc.com>
Date: Monday, December 11, 2017 at 10:48 AM
To: "Tkacz, Kailee - OSEC, Washington, DC" <Kailee.Tkacz@osec.usda.gov>
Subject: Re: Question - meeting

I figured it out! All good! :) Meeting is still in the works.

Sarah

On Dec 11, 2017, at 8:44 AM, Sarah Hubbart <SHubbart@torreydc.com> wrote:

Thank you! Will do. Can you please share his email with me? Sorry to be a bother.

Sarah

From: "Tkacz, Kailee - OSEC, Washington, DC" <Kailee.Tkacz@osec.usda.gov>
Date: Monday, December 11, 2017 at 8:38 AM
To: Sarah Hubbart <SHubbart@torreydc.com>
Subject: Re: Question - meeting

Yes I saw him send note to admin assistant about it so do follow up with him

Sent from my iPhone

On Dec 11, 2017, at 8:22 AM, Sarah Hubbart <SHubbart@torreydc.com> wrote:

Good morning! I haven’t yet heard back from anyone re: potential meeting with SNAC on Wednesday. Do you think I should reach out to Dudley directly?

Thanks!
On Dec 7, 2017, at 9:34 AM, Sarah Hubbart <SHubbart@torreydc.com> wrote:

Thanks again!

Sarah

---

From: "Tkacz, Kailee - OSEC, Washington, DC"
<Kailee.Tkacz@osec.usda.gov>
Date: Wednesday, December 6, 2017 at 8:00 PM
To: Sarah Hubbart <SHubbart@torreydc.com>
Subject: RE: Question - meeting

Dudley, Klipp, or Misty Giles should be reaching out let me know if you don’t hear back from one of them.

From: Sarah Hubbart [mailto:SHubbart@torreydc.com]
Sent: Tuesday, December 5, 2017 9:04 AM
To: Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov>
Subject: Re: Question - meeting

Thanks so much, Kailee. I think Under Secretary Ibach would be appropriate. Appreciate you checking to see if this might work!

Sarah

---

On Dec 4, 2017, at 5:38 PM, Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov> wrote:

Happy to float the idea, but if nothing else perhaps Ibach who is running the rule or Dep Sec Censky will be available. Do you have a preference? I can route it whatever you way you feel is most effective. If SP cant take it will likely get pushed to AMS anyway.

From: Sarah Hubbart
Kailee –

Happy Monday! Just wanted to gut check something with you – SNAC’s government affairs committee will be in D.C. later in December and they are interested in meeting with the Secretary, specifically to discuss biotech labeling. As you know, they have been supportive of the rulemaking moving forward. They haven’t yet met with the Secretary’s office on this topic, however. They are available during the afternoon of Wednesday, December 13. Please let me know what you think. Happy to discuss further.

Thank you!

Sarah
delete the email immediately.
And thank you!

Yay congrats on that you must be so relieved at least for a month or so!

Sure, that would be great – thanks! Next week is good for me to meet, but if you need more time, that is fine too. Things will be pretty flexible for me the next few weeks since the CR is already finished and the minibus passed today.

Thanks Pam – happy to chat at your convenience. Kailee and I were in the briefing yesterday. We are working through their recommendations and hope to have a formal response somewhat soon. Happy to chat prior to that about our initial reactions if that would be helpful to you.
'trustworthy'

I’d love to visit with y’all about this at some point too as to what the process might be moving forward. I got a briefing from NAM yesterday and I know they talked to USDA (not sure who) as well. But we can discuss whenever. Thanks

From: POLITICO Pro [mailto:politicoemail@politicopro.com]
Sent: Thursday, September 14, 2017 11:04 AM
To: Miller, Pam <Pam.Miller@mail.house.gov>
Subject: Report: USDA, HHS should make process for updating dietary guidelines more 'trustworthy'

Report: USDA, HHS should make process for updating dietary guidelines more 'trustworthy'

By Kaitlyn Burton

09/14/2017 11:00 AM EDT

The National Academies of Sciences, Engineering and Medicine recommend Thursday that USDA and HHS overhaul their process for updating the Dietary Guidelines for Americans, which produced an epic battle between health and food industry groups the last time around.

In a new report, published Thursday, researchers found that while the process has become more evidence-based, it is unable to adapt to changes in food diversity and chronic disease prevalence.

"A more trustworthy, agile and effective process can improve the relevance and usefulness of the DGA, which may ultimately improve adherence to the guidelines," said Robert Russell, chair of the committee that conducted the study and wrote the report. "The process to update the DGA should be redesigned to increase transparency and allow for the appropriate expertise and time to focus on each step of the process, which can be achieved by reallocating the steps to a balanced and expanded set of multidisciplinary experts."

The evaluation was performed by a panel of 14 experts, appointed by National Academies. Congress mandated that the National Academies study the entire process used to develop the guidelines by including a provision in an omnibus spending package, H.R. 2029 (114), that former President Barack Obama signed into law in December 2015.

Lawmakers provided $1 million for the study, gauging the need for a thorough review after the contentious fight over the 2015 Dietary Guidelines for Americans, during which both the guidelines and the process used to generate them came under attack amid repeated clashes between health and nutrition groups and the food industry, particularly the meat industry.

The guidelines provide "evidence-based food and beverage recommendations for Americans ages 2 and older," per the Office of Disease Prevention and Health Promotion. They also form the foundation of all federal nutrition policy and programs, such as the National School Lunch Program and the Special Supplemental Nutrition Program for Women, Infants and Children.

USDA and HHS update the guidelines every five years. The next set of guidelines is due to be
released in 2020.

"The Dietary Guidelines for Americans have the promise to empower Americans to make informed decisions about what and how much they eat to improve health and reduce the risk of chronic disease," Russell added.

The researchers recommend five "values" to improve the process: enhancing transparency; promoting diversity of expertise and experience; supporting a deliberative process; managing biases and conflicts of interest; and adopting state-of-the-art processes and methods.

The researchers also concluded that future guidelines should focus on the general public across the entire life span, instead of just healthy people over the age of two. "It is essential that the DGA be developed for all Americans whose health could benefit by improving diet," the report said.

The National Academies' first report on the same topic was released in February.

"The adoption and widespread translation of the DGA requires that they be universally viewed as valid, evidence-based, and free of bias and conflicts of interest to the extent possible," the report released Thursday said. "This has not routinely been the case."

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Yes, it’s nice!! 😊

Yay congrats on that you must be so relieved at least for a month or so!

Sure, that would be great – thanks! Next week is good for me to meet, but if you need more time, that is fine too. Things will be pretty flexible for me the next few weeks since the CR is already finished and the minibus passed today.

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Thank you for sending this along, will get to our comms team and keep you posted. Good stuff!

Talk soon,

Kailee

---

From: Greg Ferrara [mailto:GFerrara@NationalGrocers.org]
Sent: Monday, January 29, 2018 12:02 PM
To: Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov>
Subject: Secretary Perdue @ NGA Show

Hey Kailee,

We’re thrilled that Secretary Perdue will be speaking at the NGA Show in a couple of weeks. In advance of his speech during our opening general session on Sunday February 11 I wanted to share a few themes that may be appropriate for him to mention given the audience that will be in the room. We’re anticipating 1800 – 2000 attendees for this session. Thanks for sharing with the appropriate person on the team!

I’ve also attached a one pager infographic that might be helpful for folk to better understand NGA and who we represent.

- **Cost of Regulations.** Supermarkets operate on less than 2 percent net profit. Time spent complying with unnecessary or burdensome regulations is time not focused on serving customers and growing the business. We are grateful for the Administration’s laser focus on this issue.
- **Maine (and others) SNAP Waivers.** This is a big issue for our industry and we’re grateful for the Secretary’s decision to ultimately deny this request. The result, unfortunately, would have been more regulatory burdens on retailers who would have to literally program each food item to be in or out of the program, and with food items changing daily this would be a never ending process
  - NGA and our members are strongly supporting programs, such as USDA’s Food Insecurity Incentive Program (FINI) to help teach SNAP participants to make better choices. We feel we can “lift” people up and educate them on making changes that will hopefully stay with them once they leave the SNAP program. NGA members throughout the country are excelling at running these grant programs. We are also working with Congress and USDA to get more supermarket involved so that participants have access to programs year round and data can also be reported.
- **SNAP Partnership:** Since the beginning of the Food Stamp program there is been a strong public-private partnership between USDA and the Supermarket Industry. The reality is SNAP is one of the most effective and efficient federal programs.
  - We saw recently during the floods that hit Texas and Louisiana and Hurricanes that
ravaged the Caribbean, how important having interoperability in the SNAP program is. As SNAP participants were forced to evacuate, their benefits traveled with them, and the food packages were the same in Texas as they were in Arkansas, Louisiana, etc. USDA’s FNS team did an AMAZING job in responding to these disasters.

- Independent Supermarkets are innovators: The Secretary will be speaking to a room of innovators. These executives are leading the way in which supermarkets operate. Too often we only hear about the very big, but in reality it’s the community supermarket company that is partnership with local growers and producers to bring their products to store shelves. They are providing home delivery services to SNAP customers, today, because these customers have no other way to get to the store. They are often the only food store for miles in rural America, committed to sticking it out, not because they are getting rich, but because they live in these communities and know without a grocery store the community will suffer. They are not driven by Wall Street, but rather by Main Street and are an essential part of what makes American great.
- Food Access: NGA and its members have long focused on food access issues. Our members are the ones who have stepped up to address many of the food desert issues across both urban and rural communities.

Thanks again!

Greg

Greg Ferrara
Executive Vice President
Advocacy, Public Relations, Member Services
National Grocers Association
(d) 703.516.8811

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Greg

Greg Ferrara  
Executive Vice President  
Advocacy, Public Relations, Member Services  
National Grocers Association  
(d) 703.516.8811
Thank you, Greg! It was a pleasure to talk with you!

---

Brothers Marketplace in MA [https://www.brothers-marketplace.com/](https://www.brothers-marketplace.com/) ---This is an example of the transformation going on in the marketplace. Stores are getting smaller and there is a focus on fresh and convenience, responding to customer demands.

Here is their catch line: **What happens when the corner grocery store of days gone by meets today’s passion for seasonal eating and lovingly crafted and artisan foods?**

That’s Brothers Marketplace – a neighborhood market featuring a handpicked selection of fresh foods, local products, delicious prepared meals, and all your grocery essentials

---

**Connecting to local farmers:**

**Rouses Supermarkets** (family-owned company, around 60 stores in LA, MS, AL) does a great job connecting their customers with local farmers and selling their produce in stores. [https://www.rouses.com/we-are-local/local-partners/](https://www.rouses.com/we-are-local/local-partners/) (will be at our event)

**Nugget Market** (family owned, around 20 stores ) focuses on fresh and connecting shoppers to the farmers [https://www.nuggetmarket.com/products/produce/](https://www.nuggetmarket.com/products/produce/) (will be at our event)

**Niemann Foods** operates a really neat store called Harvest Market located in Champagne, IL.....the store was developed with the purpose to connect the shopper to the producer. They do an amazing job with fresh and even churn butter in-store! The President of the Company, Rich Niemann, Jr. (will be at our event) even has his own cattle ranch in Missouri and they recently started selling his beef in the stores. [http://www.theshelbyreport.com/2016/10/11/harvest-market-designed-to-cultivate-shopper-and-producer-connections/](http://www.theshelbyreport.com/2016/10/11/harvest-market-designed-to-cultivate-shopper-and-producer-connections/)

**ShopRite**, a large retail cooperative (the store owners own the distribution company) based out of New Jersey with stores in around 10 states, has a whole initiative on connecting customers to local farmers [http://www.shoprite.com/locallygrown/](http://www.shoprite.com/locallygrown/)

**Focus on Community**---Wayfield Foods, an employee owned company (became employee owned in
1992) is headquartered in Lithia Springs, Georgia and focuses on their community, including health in the community. This is a growing trend for supermarkets as customers are more health focused and grocers are stepping up in a major way to bring health and wellness services to customers. [http://www.wayfieldfoods.com/community](http://www.wayfieldfoods.com/community)

---

**Greg Ferrara**

Executive Vice President
National Grocers Association

---

**From:** Cole, Donald - OC, Washington, DC [mailto:Donald.Cole@oc.usda.gov]

**Sent:** Friday, February 2, 2018 8:32 AM

**To:** Greg Ferrara <GFerrara@NationalGrocers.org>

**Cc:** Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov>

**Subject:** Secretary Perdue Remarks at NGA Show

Greg,

I am working on remarks for Secretary Perdue for the NGA show. I would like to talk with you for a few minutes about the event. Kailee forwarded your e-mail with suggested themes. Is there a good time to give you a call and what is best number? Thank you for your help.
Don,

Happy to chat. I’m free now until 10 and after 2:30 today. My direct is 703-516-8811.

Greg Ferrara  
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Yes forwarding to you in another email now.

Kailee M. Tkacz  
Policy Advisor, USDA

On Nov 1, 2017, at 1:29 PM, Sarah Hubbart <SHubbart@torreydc.com> wrote:

Kailee,

Hope your week is going well. Just curious - are you able to share any details about the Nevada SNAP waiver? I completely understand if not.

Many thanks,

Sarah

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Maggie and Kailee –

Hope you are doing well.

Attached, please find a letter opposing SNAP food choice restrictions, including the pending waiver requests. It is signed by 17 national organizations representing the food, beverage, and retail industries.

In case helpful, here are the citations for the numbers referenced in the letter:

- 650,000 grocery products in market/20,000 more introduced annually
- 1.46 million jobs attributed to food and beverage manufacturing industry

Please let me know if you have any questions. Wishing very happy holidays to you both!

-Sarah
Thanks, Brandon. I’m open all next week except during the 11am to 2pm block on both Wednesday and Thursday. I can make any other time work.

Get [Outlook for iOS](mailto:Outlook for iOS)

Hi Chris –

Thanks for reaching out. The Secretary enjoyed his time with NGA and appreciates the opportunity to speak to the group.

We would welcome the opportunity visit. As you know our door is always open and we appreciate our relationship with NGA as an important partner in a number of USDA programs.

Let us know when you are available and we’ll work to find a time that works.

Thanks,

Brandon

We greatly appreciate the Secretary’s trip to the NGA show. He gave a great speech and had great interactions with our members. However, the new budget proposal to change SNAP has not been received well. It’s all the buzz among our members right now. To be candid with you, many of them were in high spirits with the Secretary’s speech that was very complementary of the industry. Now they’re shocked and confused as to why the Administration would want to move away from the government’s partnership with retailers in the SNAP program. If you’re available in the coming weeks, I’d love to come by and discuss this further.
Thanks,
Chris

Chris Jones
Vice President of Government Relations and Counsel
National Grocers Association
(D) 703-516-8806 | (F) 703-516-0115
www.nationalgrocers.org

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Get Outlook for iOS

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Hi Maggie and Kailee -

Hope you are both doing well (and making it through this busy week okay)!

Reaching out to see if you are able to share any update on the status of the pending SNAP food choice waiver requests?

Thanks for your time!

Sarah Hubbart
Good evening, Callie and Jennifer—

Thanks again for meeting with all of us about the SNAP EBT fees etc.

Callie, you had asked us if we had specific industry level data regarding the number of SNAP transactions that occur -- we’ve all checked with our research teams and unfortunately, none of us has that specific granular data.

However, according to FNS, there were 2.5 billion SNAP transactions per year in 2016. So if each of those transactions has a $.02 processing fee that is a lot of money.

Please do not hesitate to reach out to us moving forward.

Cheers,

Eva

Eva Rigamonti
Associate
erigamonti@steptoe.com

Steptoe

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I’m around until 4:30 but you can ALWAYS call be on my cell:

Jessica Hixson  
Director of Government Affairs  
SNAC International  
Cell [b](6)  
703-836-4500 ext. 205  
jhixson@snacintl.org  

1600 Wilson Blvd #650  
Arlington, VA 22209  
www.snacintl.org

Sorry got tied up. Let me know your avail tomorrow and will give you a call

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Yes. Let’s chat on the phone. I have to run out to lunch but will be in the office all afternoon.

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Jessica,

Hope you are well. I have a random question for you.

The Secretary MIGHT be making a trip near Snyder’s and Utz in the coming weeks so I am trying to put in the plug in he should pop by one or both of these facilities for a tour. I don’t want to get everyone excited at the companies yet in case it doesn’t happen, but I am curious if you could on the sly get me data on their export numbers so I can make the case for the Secretary to visit?

Let me know if you would like to talk via phone.

Thanks!
Kailee

Kailee M. Tkacz
Policy Advisor - Office of Congressional Relations
United States Department of Agriculture
Cell: (b) (6)

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Morning is crazy but free noon on.
Happy new year- hope you got a break!!

Sent from my iPhone

On Jan 9, 2018, at 6:34 PM, Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov> wrote:

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From: Tkacz, Kailee - OSEC, Washington, DC
To: Sarah Hubbart
Subject: RE: Sodium Comments - fyi
Date: Monday, December 4, 2017 9:42:06 PM

Thanks this is helpful

From: Sarah Hubbart [mailto:SHubbart@torreydc.com]
Sent: Monday, December 4, 2017 10:27 AM
To: Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov>
Subject: Sodium Comments - fyi

Kailee – sharing the attached comments from the sodium coalition regarding the provisional DRI Committee as a FYI. Let me know if you have any questions.

-Sarah

Sarah Hubbart
MICHAEL TORREY ASSOCIATES, LLC
440 First St NW, Suite 500
Washington, DC 20001
P:  [ (6) ]
F:  [ (6) ]
C:  [ (6) ]
www.torreydc.com/

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Sarah Hubbart
MICHAEL TORREY ASSOCIATES, LLC
440 First St NW, Suite 500
Washington, DC 20001
P: [redacted]
F: [redacted]
C: [redacted]
www.torreydc.com/
Chris -

Thanks for the note and your comments in the meeting. We appreciate your commitment to increasing dialogue.

Please reach out anytime.

Thanks,

Brandon Lipps
Acting Deputy Under Secretary,
Food, Nutrition and Consumer Services Administrator, Food and Nutrition Service
United States Department of Agriculture
202-720-7711 (Office)
[REDACTED] (Work Cell)

On Mar 8, 2018, at 5:21 PM, Christopher Jones <cjones@nationalgrocers.org> wrote:

Brandon and Erin –

Thank you for taking the time to meet with Greg and I yesterday. We appreciate your candor and willingness to engage with us going forward on a dialogue about how you can achieve savings and efficiencies in the SNAP program. Please don’t hesitate to reach out should you need anything on this matter, and please include us in any roundtable or stakeholder discussions that you may plan in the near future.

I will proactively reach out to FNCS going forward as concerns come up from our members. I’m sure we’ll be in contact soon as the Farm Bill proceeds. Finally, I didn’t have a chance to say this yesterday, but I want you to know that everyone I work with on the Hill and on the industry side thinks your team is doing incredibly well despite being understaffed and having to make difficult and sometimes unpopular decisions. I’m sure it’s been a difficult few weeks and you may feel like it’s thankless work, but everyone appreciates your efforts and respects the hell out of you.

Best,

Chris

Chris Jones
Vice President of Government Relations and Counsel
National Grocers Association
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Best,
Chris

Chris Jones
Vice President of Government Relations and Counsel
National Grocers Association
Thanks!!

In addition, we just saw this article and wanted to pass it along. In case you haven't seen this, an academic has written a story in The Hill that makes the same points we have that the sodium DRI committee must be balanced.


Thanks again for your time on this important issue!

Best,

Lindsay

--

LINDSAY YARABEK DATLOW, MS, RD, ATC
Senior Director of Food Policy & Scientific Affairs | Food Directions LLC
LindsayYarabek@FoodDirectionsDC.com | 941.716.4551
FoodDirectionsLLC.com | @FoodDirections

On Feb 2, 2018, at 11:33 AM, Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov> wrote:

Thanks Lindsay and team for taking the time to come in and get us up to speed on this issue. We will look into this further and be back in touch.

From: Lindsay Yarabek Datlow [mailto:lindsayyarabek@fooddirectionsdc.com]
Sent: Wednesday, January 31, 2018 5:02 PM
To: Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov>; Boswell, Kristi - OSEC, Washington, DC <Kristi.Boswell@osec.usda.gov>; Lipps, Brandon - OSEC, Washington, DC <Brandon.Lipps@osec.usda.gov>; Densel, Brock - OSEC, Washington, DC <Brock.Densel@osec.usda.gov>
Cc: Jessica Hixson <jhixson@snacintl.org>; Beth Johnson <bethjohnson@fooddirectionsdc.com>
Subject: Thank you + sodium names

All,

Thank you, very much, for taking the time to meet with our group today. We really appreciate your time to discuss this very critical, wide-reaching issue.
As promised, attached to this email is the list of potential names and bios, all of whom, we feel, would bring more balanced perspectives to the DRI committee in order to ensure robust debate of all of the science. This updated list includes the two additional names I mentioned in the meeting.

If you have any further questions on sodium, please do not hesitate to ask!

THANKS!
Lindsay + Jessica

--
LINDSAY YARABEK DATLOW, MS, RD, ATC
Senior Director of Food Policy & Scientific Affairs | Food Directions LLC
LindsayYarabek@FoodDirectionsDC.com | 941.716.4551
FoodDirectionsLLC.com | @FoodDirections

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Hi Kailee – do you have a couple minutes to touch base on a SNAP-related question? I am free after 3 pm today if a quick phone call happens to work for you. Thanks, and happy Monday...

-Sarah
From: McKinney, Ted - OSEC, Washington, DC
To: Tkacz, Kailee - OSEC, Washington, DC
Subject: RE: Trade Coalition Contact
Date: Thursday, October 12, 2017 8:18:27 AM

Thank you, Kailee. It was good to meet you, and same for Cassandra. [b] [6]

Thanks for what you and Team OCR do for all of us.

Ted McKinney

From: Tkacz, Kailee - OSEC, Washington, DC
Sent: Wednesday, October 11, 2017 9:11 PM
To: McKinney, Ted - OSEC, Washington, DC <Ted.McKinney@osec.usda.gov>
Cc: John Bode <JBode@corn.org>; Cassandra Kuball-FASContact <ckuball@corn.org>
Subject: Trade Coalition Contact

Under Secretary McKinney,

Good running into you in the hall today on day 2, reach out anytime you need anything. As promised connecting you virtually with Cassandra Kuball and John Bode from Corn Refiners Association RE: trade coalition. I know you know them of course, but wanted to ensure you had their emails per our discussion.

Best,
Kailee

Kailee M. Tkacz
Policy Advisor - Office of Congressional Relations
United States Department of Agriculture
Office: 202.720.9972
Cell: [b] [6]
Thanks Kailee. Ted, so glad you are aboard. Much happening, including a large group meeting yesterday at USTR regarding Chapter 19. Eager to talk at your convenience. Please feel free to call my cell anytime — .

John

John W. Bode
President and CEO
Corn Refiners Association
1701 Pennsylvania Ave., N.W.
Suite 950
Washington, DC 20006
JBode@corn.org
202-331-1634
202-534-3499 Direct
Cell
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Yes I am looking forward to it.

My cell is [redacted]

We have not shared the letters to date with anyone and will need to check in if we are releasing them.

---

From: Christopher Jones [mailto:cjones@nationalgrocers.org]  
Sent: Thursday, February 8, 2018 3:02 PM  
To: Tkacz, Kailee - OSEC, Washington, DC <Kailee.Tkacz@osec.usda.gov>  
Subject: vegas

I hear you’re coming! Glad to hear it! When are you headed out? Send me your cell number so we can stay in touch. Mine is [redacted].

Speaking of Vegas, any chance you have copies of the formal denials for Nevada and Maine?

Chris Jones  
Vice President of Government Relations and Counsel  
National Grocers Association  
(D) 703-516-8806 | (F) 703-516-0115  
www.nationalgrocers.org

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